Company Profile

September 30, 2021

OBIC BUSINESS CONSULTANTS CO., LTD. Code No. 4733, TSE 1st Section www.obc.co.jp

This document contains forward-looking statements. These statements involve risks and uncertainties and do not guarantee future financial results. There are a number of factors that could cause actual future results to differ materially from planned values. This document is produced solely for the purpose of providing information and is not intended to encourage the purchase of any service or product.

OBC's Business Model



	OBC's Business Model	Sier's Business Model	
Products and systems handled	 Packaged systems for fundamental tasks Cloud (SaaS) Cloud (IaaS) On-premises 	 Individual development system tailored to the customer Cloud (laaS) On-premises 	
Sales methods	• Through sales partners (Office equipment partners including Ricoh, Canon and Xerox; manufacturing partners including Fujitsu, NEC and IBM; and local independent sales dealers)	 Direct sales 	
Development methods	In-house development	 In-house development (Outsourced development partly introduced) 	
Target areas	 Nationwide (with the support of sales partners) 	Centered on urban areas	
Target customers	 Middle-ranking and small and medium- sized enterprises 	 Large and middle-ranking enterprises 	

Sales Composition by Segment (FY Ended Mar. 2021)

Services

- Maintenance contract (OMSS) fees
- •Workshop sales (useware)
- Guidance fee sales (useware)
- Monthly subscription fees to **EB for city banks**



Products

(1) Solutions + (2) Related Products

(1) Solutions **Cloud model:** Bugyo Cloud

- Bugyo 11 Cloud
- •OBC Cloud Service
- ·Bugyo V ERP Smart Plan
- Bugyo Cloud Edge services (cloud service) fees
- **On-premises:**
 - Packaged software (Bugyo V ERP, Bugyo i series [New ERP, Network Edition, Standalone] and J series)
 - Optional product
 - •Electronic banking systems (Office bank)
- (2) Related products • Supplies (special forms)
 - •Other companies' products linked with the Bugyo series
 - Outsourced development of **EB for city banks**

Positioning of Product Strategies



Lineup of the Buavo Series

	The SaaS version of the Bugyo series that can be used server-free and can flexibly handle a wide range of fundamental tasks	Bugyo series A package system for constant tasks that improves the productivity of a wide range of tasks through a diverse portfolio of lineups Bugyo RP11 An ERP system that enables high-performance operations for growth companies
Accounting and tax	 Kanjyo Bugyo Cloud A cloud accounting system that can be used with accountants Kotei Shisan Bugyo Cloud Facilitates centralized cloud management of fixed assets and lease assets Shinkoku Bugyo Cloud (Corporate and Local Taxes Version) Improves the efficiency of preparing declaration documents related to corporate and local taxes by connecting to the accounting system Shinkoku Bugyo Cloud (Detailed and Summary Statements Version) Substantially shortens the preparation time for detailed and summary statements Saiken Bugyo Cloud Improves the efficiency of managing payment and collection reconciliation Saimu Bugyo Cloud Improves the efficiency of business operations, from payment schedules to bank transfers Kanjyo Bugyo Cloud (Specific Cost Management Version) A cloud accounting system that allows specific cost management 	 Kanjyo Bugyo 11 Provides a wide range of support in accounting tasks, from financial accounting to managerial accounting Kotei Shisan Bugyo 11 Automates depreciation calculations and declaration tasks in relation to fixed assets Shinkoku Bugyo 11 (Corporate and Local Taxes Version) Improves the efficiency of preparing declaration documents in relation to corporate and local taxes Shinkoku Bugyo 11 (Detailed and Summary Statements Version) Substantially shortens the preparation time for detailed and summary statements Kanjyo Bugyo 11 (Specific Cost Management Version) A financial accounting system that allows specific cost management Kanjyo Bugyo 11 (Specific Construction Industry Version) A financial accounting system that is compatible with construction accounting and allows construction cost management
Personnel and labor relations	 Kyuyo Bugyo Cloud A cloud salary calculation system that can respond promptly to system revisions Somu Jinji Bugyo Cloud Standardizes non-routine tasks in administrative and personnel affairs and improves productivity Hotei Chosho Bugyo Cloud A cloud system that automates the declaration of legal records after the year-end tax adjustments 	Kyuyo Bugyo 11 Improves the efficiency of salary and bonus calculations, social insurance and year-end tax adjustment Jinji Bugyo 11 Provides comprehensive support for personnel tasks based on information on the organization and its employees and simulations of personnel changes, etc. Hotei Chosho Bugyo 11 Substantially improves the efficiency of preparing payment records and legal records Shugyo Bugyo 11 Improves the efficiency of attendance management by automatically calculating attendance, paid leave and overtime
Sales management	Akinai Bugyo Cloud Substantially improves the convenience of order receiving, sales and invoicing tasks through a cloud server Kura Bugyo Cloud Allows access to stocking and inventory information from various places through the cloud	 Akinai Bugyo 11 Improves the efficiency of a series of tasks, including order receiving, sales, invoicing and receipt of money Kura Bugyo 11 Improves the efficiency of stocking, procurement and purchasing tasks and automatically calculate inventory information
Electronic anking system		OFFICE BANK OFFICE BANK (Fund concentration and allocation system)

Bugyo Cloud Edge



Bugyo Cloud Edge is a range of services provided by OBC that handles various types of businesses that cannot be operated using systems for fundamental tasks. This product enables companies that introduce OBC systems to link employees with back-office departments, standardize business processes and improve productivity.

Bugyo Edge Cashless Cloud	Facilitates cashless payments, thereby eliminating the need for cash transactions. This service also improves operational efficiency by automating journal entries based on usage details.
Bugyo Edge Digitalization of Billing Management	Facilitates the use of paperless invoices and automates billing processes.
Bugyo Edge Attendance Management Cloud	Employees can record, request and approve attendance-related matters on smartphones and computers. This service minimizes labor risks by supporting attendance management tasks.
Bugyo Edge Digitalization of Pay Slips Cloud	Reliably reduces the time and costs involved in distribution of pay slips.
Bugyo Edge Labor Management Digitalization Cloud	Improves operational efficiency by digitalizing procedures related to personnel and labor relations, such as collecting information from employees and processing social insurance and labor contracts. This service also handles procedures that are unique to general affairs, such as the collection of questionnaires and the announcement of event schedules.
Bugyo Edge Year-End Tax Adjustment Declaration Form Cloud	Significantly improves the efficiency of application and declaration tasks related to the declaration form for exemption of dependents and others and the return form for insurance premium deductions by processing year-end tax adjustments online.
Bugyo Edge Labor Management Cloud	Equipped with work scenario functions and facilitates completion of tasks based on understanding of the labor task processes involved. This service also simplifies employee information collection tasks, automatically prepares documents and improves the efficiency of electronic application tasks.
Bugyo Edge Mental Health Cloud	Utilizes stress checks to help improve the work environment and decrease the occurrence of health-related absences while also establishing a mental health care system.
Bugyo Edge My Number Cloud	Efficiently and securely handles business processes to comply with the My Number system.
Bugyo Edge Personnel Change Cloud	Provides smart procedures for handling changes in personal circumstances to ensure that changes to personnel information can be updated easily.
Bugyo Edge Personnel Development Cloud Bugyo Edge Computerization of Personnel Information Cloud Bugyo Edge Target Management Cloud	Improves employee training and organizational capacity. Provides an environment for managing goals based on the training policy and smoothly conducting personnel evaluations.
Bugyo Edge Voucher Storage Cloud	Meets the stipulations of the Electronic Books Maintenance Act and "scanner storage" in Act on Book and Record Keeping through Electronic Methods. Digitalizes critical vouchers easily and safely.
Bugyo Linkit	Enables safe and easy business communication.

Price Comparison of the Bugyo Series

The figures in parentheses are the annual OMSS maintenance contract fees							
		SaaS	SaaS laaS		laaS		On-premises
		Bugyo Cloud	Bugyo 11 Cloud	OBC Cloud Service	Bugyo 11		
i series	Standalone version	Annual fee from ¥160,000 *Annual license fee type *1 license *Includes fee for cloud environment			From ¥250,000 (Annual fee from ¥54,000)		
	Network version	Annual fee from ¥348,000 *Annual license fee type *3 licenses *Includes fee for cloud environment	Annual fee from ¥500,000 *Annual license fee type *3 licenses *An additional fee required for the cloud environment	Annual fee from ¥1,542,000 *Annual license fee type *3 licenses *Includes fee for cloud environment	From ¥1,120,000 (Annual fee from ¥158,000) *3 licenses		
V ERP series	Standalone version	Under development			Annual fee from ¥232,000 *Annual license fee type *Includes fee for maintenance contract		
	Network version	Under development	Annual fee from ¥662,000 *VERP Smart Plan price *Annual license fee type *3 licenses *An additional fee is required for the cloud environment	Annual fee from ¥1,672,000 *VERP Smart Plan price *Annual license fee type *3 licenses *Includes fee for cloud environment	Annual fee from ¥662,000 *VERP Smart Plan price *Annual license fee type *3 licenses *Includes fee for maintenance contract		

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OBC's Business Model

Solutions

- Bugyo Cloud
- Bugyo 11 Cloud
- OBC Cloud Service
- Bugyo V ERP Smart Plan
- Bugyo Edge Series (Cloud)

Related products

Supplies (special forms)

Services

• Maintenance contract fees (OMSS)

■Solutions

- Bugyo V ERP series
- Bugyo i series
- Bugyo J series
- EB for regional banks (Office Bank)

Related products

• Other companies' products linked with the Bugyo series

Services

- Revenues from schools
 (useware)
- Seminars (useware)
- On-site guidance (useware)



* If OBC collects charges directly from the user via account transfers from the second year.



Knowledge-intensive

- All sales personnel hold the JCCI Bookkeeping Level 2 qualification and the Microsoft Certified qualification.
 - ⇒They are not just salespersons; they are also system consultants.
 - The Company's sales force (system consultants) and sales partners make proposals to customers.
 - The Company and its sales partners jointly hold unique events.



Marketing

1. TV commercials and other ads

2. Seminars

In tie-ups with accountants, IT coordinators and financial institutions

3. Exhibitions

4. Free hands-on workshops

Seminars held include:

OBC Strategy Seminar

Bugyo Forum

Service and Support System



Cloud Business Lineup

Overview of Cloud Business

奉行 キャッシュレス クラウド 勘定奉行 クラウド Kanjyo Bugyo Cloud **Bugyo Edge Cashless Cloud** 奉行クラウドEdge 泰行請求管理電子化クラウド 勘定奉行クラウド Kanjyo Bugyo Cloud (Specific Cost Management Version) Bugyo Edge Digitalization of Billing Management **Bugyo Cloud Edge** 振動 参行 勤怠管理 クラウド 勘定奉行クラウド Bugyo Edge Attendance Management Cloud Kanjyo Bugyo Cloud (Specific Construction Industry Version) 金 奉行給与明細電子化クラウド **Bugyo Edge Digitalization of Pay Slips Cloud** 間定省産差行クラウド Kotei Shisan Bugyo Cloud 泰行 労務管理電子化クラウド Bugyo Edge Labor Management Digitalization Cloud 申告奉行クラウド 泰行年末調整申告書 クラウド Shinkoku Bugyo Cloud (Corporate and Local Taxes Version) **Bugyo Edge Year-End Tax Adjustment Declaration Form Cloud** 田告奉行クラウド · 奉行 労務管理 クラウド Shinkoku Bugyo Cloud Bugyo Edge Labor Management Cloud (Detailed and Summary Statements Version) ての東窓とつながるひろが 奉行 メンタルヘルスケアクラウド Saiken 債権奉行クラウド オクラウド **Buavo Cloud** Bugyo Edge Mental Health Cloud **Bugyo Cloud** 債務奉行クラウド Saimu 泰行身上異動届出クラウド **Bugyo Cloud** Bugyo Edge Personnel Change Cloud 総務人事奉行クラウド **基行 マイナンバー**クラウド Somu Jinji Bugyo Cloud Bugyo Edge My Number Cloud ■ 奉行 証憑保管 クラウド 給与奉行クラウド **Bugyo Edge Voucher Storage Cloud Kyuyo Bugyo Cloud** 奉行人材情報化クラウド Hotei Chosho **Bugyo Cloud** Bugyo Edge Computerization of **Personnel Information Cloud** 商奉行クラウド Akinai Bugyo Cloud 振 奉行人材育成クラウド 蔵奉行クラウド Kura Bugyo Cloud **Bugyo Edge Personnel Development Cloud** 泰行目標管理クラウド **Bugyo Edge Target Management Cloud** 13

Lineup of the Bugyo Cloud



すべての業務とつながるひろがる



Characteristics of Bugyo Cloud (SaaS)

"Connect and spread to all business operations" by providing world-class security that offers great peace of mind, safety and trust.



SaaS

Expert Licenses



Expert Licenses Connecting to other people

Provide expert licenses as standard*

so that Bugyo Cloud can be used together with experts, such as tax accountants and social security consultants.

* Only Bugyo Cloud provides such expert licenses for free as standard!



Easily share data with experts

Once an expert license has been provided, the expert can use Bugyo Cloud and quickly share the customers' data.



Ecosystem for Connecting and Spreading

With the use of an API, data can be automatically linked easily and seamlessly, crossing over systems.

The speed of daily operations can be increased by using cloud services and by linking data with on-premises systems or devices interactively.

Scheduled to link sequentially with approximately 200 types of Bugyo solutions



SaaS

Price Comparison of the Bugyo Cloud

Use of a SaaS model renders servers unnecessary. With OMSS (maintenance support) included, Bugyo Cloud provides a reliable cloud service that can be used to respond to systemic revisions and/or environmental changes.

Licenses can be added on a unit basis. This service can be used anytime and anywhere, regardless of whether you are in the office or at an off-site location. (All prices exclude tax)

Kanjyo Bugyo Cloud i **Kyuyo Buqyo Cloud i** Select a system based on functionality Select a system based on the manageable number of employees System A ¥160,000 System A: Manageable no. of employees = 50 ¥96.000 Journal entries (Journal entries for receipts, bank statements, account ledgers and journal slips) System B: Manageable no. of employees = 100 ¥180,000 ·Accounting ledgers and vouchers, financial closing ledgers and System S: Manageable no. of employees = 300 ¥240.000 vouchers, preparation of general data and acceptance of general data ·Dashboard, expert license × 1 attached, and filing of consumption **Common functions:** taxes · Journal slip reservation, authority registration, and ledgers and • Processing of salary, bonus, social insurance and year-end vouchers pattern adjustments · Dashboard, preparation of general data and acceptance of ¥200,000 System B general data System A's functions plus: • Expert license × 1 attached and My Number storage function • Departmental authority, restrictions on input period, and business analysis (equivalent to Kanjyo Bugyo 10 S) Akinai Bugyo Cloud i Kura Bugyo Cloud i System A ¥180,000 ¥180,000 System A • Purchasing management Sales management (Purchase order slips, purchase order details sheet, purchase slips, and (Sales order slips, sales order details sheet, sales slips, and sales details purchase details sheet) sheet) Payables management Receivables management (Payables slips, payment schedule changes, closing dates for settlement, (Receivables slips, collection schedule changes, closing dates for claims, payment details sheet [original forms], bank transfers [FB data], bills [original forms], FB data, information on money received, payinginformation on money paid, payment slips, reversal of payables, and in slips, reversal of receivables, and advances received) advances paid) Management ledgers and vouchers Management ledgers and vouchers (Accounts receivable ledger, orders received spreadsheet, sales

(Accounts receivable ledger, orders received spreadsheet, sales spreadsheet, receivable balances list, collection schedule, and money received spreadsheet) (Accounts payable ledger, orders placed spreadsheet, purchases spreadsheet, stocks list, payment schedule, payments spreadsheet, and bank transfers list)

Bugyo Cloud i J & i E

Characteristics





These products deliver high productivity by utilizing the same functions and response capabilities as Bugyo Cloud. The number of licenses and API compatibility can be increased.

Can be expanded as the company grows



The only limit on these products is data capacity. They can be expanded to deliver higher-level services in line with the company's growth and management environment.



SaaS



These high-performance products can be used easily and cost effectively.

Comparison with Bugyo Cloud

	Bugyo Cloud	Bugyo Cloud i J	Bugyo Cloud i E
Enterprise size	Small and medium-sized enterprises	Small enterprises	Ultra-small enterprises
Functions	—	Equivalent to Bugyo Cloud	Equivalent to Bugyo Cloud
No. of slips (Kanjyo Bugyo)	300,000	100,000	30,000
Price (Kanjyo Bugyo Standalone)	Initial cost: 50,000 yen Annual charge: 160,000 yen	Initial cost: 50,000 yen Annual charge: 96,000 yen	Initial cost: 0 yen Annual charge: 60,000 yen

Bugyo 11 Cloud & OBC Cloud Services

基料業素システム

environment

奉行 11

クラウド



The Bugyo 11 series (license fee type) is used in combination with public cloud services (laaS/PaaS). Users can select any public cloud service that is compatible with the Bugyo 11 series.

(daily)

Bugyo 11 Cloud series Compatible public clouds Company's own verification (*compatible public clouds) 「料業用システム Bizホスティング **BIGL**BE Cloud Microsoft Azure IBM Cloud ST CLoud FLEX DSK クラウドホスティング たれりTOKALCO AGS奉行クラウド Microsoft Japan Co., NTT Communications IBM Japan, Ltd. BIGLOBE Inc. Corporation OMSS LLS AGS Business Computer TOKAI Communications STNet, Incorporated Densan System Co., Ltd. Corporation Corporation aws FUJITSU Cloud Service K5 NC NIFCLOUD REC Cloud laaS PRISM-Base Digitaloud FUJITSU CLOUD Amazon Web Services NEC Corporation FUJITSU LIMITED TECHNOLOGIES LIMITED Japan K.K. Kyoritsu Computer FUTUREINN CO., LTD. Digitalize CO., LTD. Service Co., Ltd.

In addition to the Bugyo 11 series, OBC offers other premium services such as the establishment, operation and support for cloud and other environments. These services ⁴0BC クラウドサービス can be used wherever an internet environment is available. **Cloud Services** (*You can also use these services in a cloud environment if you purchase the Bugyo 11 series.) Bugyo 11 Cloud series **Bugyo series** 基料業用システム 奉行 11 **Building & OBC** supports cloud maintenance OBC クラウドサービス operations for the Bugyo 11 series. OMSS LLS Users can concentrate Head Office on its use and reduce **Bugyo series** their system Data backup operation costs. Cloud

Characteristics of Bugyo Cloud Edge

奉行クラウド Edge

- Bugyo Cloud Edge is a range of services provided by OBC that handles various types of businesses that cannot be operated using systems for fundamental tasks. This product enables companies that introduce OBC systems to link employees with back-office departments, standardize business processes and improve productivity.
- They can be seamlessly linked and synced with other related Bugyo products.
- They can be utilized as tools for improving the response capabilities of an entire company.

Characteristics

Make routine tasks easy

Time spent by employees on routine tasks is reduced.



Routine tasks such as handling employee applications and approvals can be performed easily on a smartphone or PC from home or an off-site location. Unfamiliar tasks can also be processed easily with guidance, and inefficient employee tasks can be resolved.



As Bugyo Cloud Edge can be linked to employee application data, employees do not need to manually input the data in fundamental systems. Also, as Bugyo Cloud Edge can be used by social insurance consultants and tax accountants as well, there is no need to conduct data exchanges, thereby ensuring that operations can be conducted safely and accurately.



Microsoft Azure implements the latest security measures to cover all eventualities. By conducting operations using Microsoft Azure, OBC can protect its customers' important data while also providing a safe and stable business environment.

Reference (Glossary)

No.	Terms	Descriptions
1	Microsoft Azure	A cloud platform that is run from a Microsoft data center. It provides an operating environment for applications, middleware services, databases, etc. It is being adopted as a cloud platform for the OBC Cloud Service, Bugyo Cloud and Bugyo Cloud Edge.
2	SaaS	A type of cloud service where software is provided and used as a service via the Internet. Bugyo Cloud and Bugyo Cloud Edge services are provided using this type of cloud service.
3	laaS	A type of cloud service where the servers and other forms of equipment and network infrastructure that are required to operate information systems are provided as a service on the Internet. OBC Cloud Service and Bugyo 10 Cloud services are provided using this type of cloud service.
4	WPF Rich Client UI	A type of SaaS client user interface that is created in Microsoft's next-generation Windows client development environment. It provides better operability and functionality than Web-based user interface applications.
5	Open API	An interface that allows software functions to be accessed via external applications. Bugyo Cloud is scheduled to provide OBC Open API in cooperation with external services.
6	OBCID	An integrated user authentication infrastructure for Bugyo Cloud services. The user can use multiple Bugyo Cloud services with one OBCiD. Moreover, mutual authentication with other cloud services, such as Office 365, allows single sign-on for both services if either one of the accounts is authenticated.
7	RPA	Robotic process automation (RPA) can identify applications performed on screens and system screens, memorize the operations like human beings do, and then execute them. RPA is not necessarily developed in a programming language. It is operated according to execution procedures established in advance.

On-premises Business Lineup

OBC Software Packages (Bugyo i Series by Model)

Product	Description	Sales (FY ended Mar. 2021)	Catalog price	
New ERP	 Package designed to further enhance the functions of the Bugyo series 	144 copies	¥1,580,000–¥6,590,000 (3–20 clients)	
Network Edition	 Can be used by connecting a database server to a client PC via a network A model that allows multiple operators to use networks operators for the integrated management of data not only within a single branch or business facility but also, when used in conjunction with a WAN (exclusive line, dial-up, VPN, etc.), across multiple branches and business facilities 	2,370 copies	¥970,000– ¥5,330,000 (3–20 clients)	
Standalone	 Standard model used for one PC Designed to support the businesses of small enterprises, individuals in charge of particular tasks, and operations within a department 	9,030 copies	¥250,000– ¥860,000	
J Series	• For small corporate enterprises	490 copies	Initial registration fee of ¥20,000 Annual fee from ¥40,000–¥60,000	
EB (Electronic Banking)	 Bank transaction management system used in the business facilities of large and middle-ranking enterprises that use city banks or local banks 			

OBC Software Packages (Bugyo V ERP Series by Model)

Advanced Edition

Price (excluding tax) Annual fee from ¥886,000

The Advanced Edition is a high-grade model of the Bugyo V ERP series that can be linked closely with existing systems. It takes into consideration the need for gradual development and the establishment of links starting from the necessary parts, and responds flexibly to the introduction phase adopted by an enterprise.

Standard Edition	.		
	Price	e (excluding tax)	Annual fee from ¥778,000

The Standard Edition makes it possible for slips to be entered and administrative materials to be printed from multiple PCs using the in-house network environment and broadband. It is a basic model that allows the workload to be distributed and data to be centralized.

Single Edition

Price (excluding tax) Annual fee from ¥232,000

The Single Edition is designed to be operated on one computer. It can be used by customers operating stand-alone business systems, customers aiming to make an efficient investment based on the assumption of future expansion, including the introduction or pilot operation of systems in line with the enterprise size, etc.

Reference: Prices for Kanjyo Bugyo VERP Smart Plan. The prices for the Standard Edition and the Advanced Edition are reference prices for five licenses.

Bugyo V ERP Smart Plan



Transiting from ERP Ownership to Subscription Switching to Subscription

Smart Plan

Features

Transitioning from purchase to subscription

You can start using our services quickly and smartly by eliminating the burden of installation. Our constantly evolving services allow us to respond effectively to changing future requirements.

Enhanced functionality (e.g., automated service coordination)

The automated execution management options and other system coordination options that we previously provided according to customer needs are now installed as default to automate the coordination of various services.

Advantages

Subscription reduces your costs and allows you to make use of our services in a smart way.

Our wide range of response

capabilities and flexible

coordination make the performance of business

comfortable experience.

operations a more

Price

Bugyo V ERP is available at a flat rate regardless of the type of usage.



Offering a high level of performance that meets the business requirements of middle-ranking and listed companies, this plan allows you to resolve business challenges in a smart way.

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Characteristics of Optional Products (Bugyo Options)

Optional products (Bugyo Options)

- Bugyo Options are various optional products that are compatible with the Bugyo series dedicated to businesses.
- Introducing these optional products in combination with the Bugyo series facilitates the development of systems that are in line with the customer's business and industry.

Five characteristics

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- Data is directly linked because the products are fully compatible with the Bugyo series.
- 2 The products can be operated immediately because customization is not necessary.

Quick delivery is possible because the products are packaged.

4 The products provide full support in responding to maintenance, tax system revisions, etc.

5 Comprehensive on-site guidance services are provided following the introduction of the products.

List of Optional Products

Product	Corresponding products
 Receipt of money management option Payment management option Management accounting option Foreign currency input option Densai (electronically recorded monetary claims) and notes receivable management option Densai and notes payable management option 	 Kanjyo Bugyo Kanjyo Bugyo (Specific Cost Management Version) Kanjyo Bugyo (Specific Construction Industry Version)
 Distribution of pay slips option 	 Kyuyo Bugyo
Wage revision option	 Jinji Bugyo
 Individual project management option Simultaneous input option for orders placed and received Simultaneous input option for sales and purchases Reversal of receivables option Reversal of payables option 	 Akinai Bugyo Kura Bugyo

History of On-Premises



Finance Conditions Market Share

Performance Trends (Full-year Basis)



Operating profit (million yen)

OBC's Profit and Loss Breakdown (FY Ended Mar. 2021)



Focus on Research and Development



R&D/Sales

Market Share(Number of Systems Installed)

Investigation period: July-August 2020

•Target: SMEs with annual sales of less than 50 billion yen



Nork Research "Actual State of IT Application Usage and Evaluation Report of Mid-Sized and Small and Medium-sized Businesses in the 2020 Version" 34

Company Profile

Company Profile

- Founded:Total assets:
- Net assets:

Businesses:

- December 1980
- 158,362 million yen (as of the end of March 2021)
- 128,562 million yen (as of the end of March 2021)
- Solutions
- Related products
- Services
- Representative : Shigefumi WADA, President
- Non-consolidated financial results in the fiscal year ended March 2021
 - Net sales : 29,252 million yen
 - Ordinary profit : 13,934 million yen
 - Profit : 9,670 million yen

Evolving while remaining true to our core values

The concept that OBC has remained committed to since its foundation is its **Customer-First Policy.**

This is because IT is essential to improving the operational efficiency of our customers and contributing to the growth of their enterprises.

As the business environment in which enterprises operate changes from one moment to the next, customers' business needs and system needs also continue to change. We have been listening to the views of our customers and introducing the latest technologies while maintaining our existing businesses in order to pursue new business opportunities in line with the changing times.

As we evolve while remaining true to our core values, we will continue to pursue the unending goal of improving customer satisfaction.

Value Creation Process

INPUT

Human Resources (HR)

By providing good education to high-quality HR and ensuring that they play an active role in an open and fair environment, we help individuals and organizations to grow. These are OBC's strengths.

Research and Development (R&D)

R&D forms the basis for our pursuit of new technologies and the provision of optimal solutions for our customers.

Brand

Our long-cultivated brand, Bugyo. We continue to think highly of this brand and remain committed to delivering Bugyo products.

Partners

OBC and its partners each

cooperate with the aim of

OBC making valuable





OUTCOME

Contribute to an advanced information

Respond to the shortage of human resources in society caused by the declining working population

Promote innovation through IT

Pursue economic growth through the development of middle-ranking and small and mediumsized enterprises

Create a healthy and comfortable society

Activities in Support of ESG

ESG	Materiality	Initiatives	SDGs
F	Promote reductions in the usage of resources	Reduce paper use by distributing pay slips and legal records electronically	13 action 15 LIFE
Environment	Reduce CO ₂ emissions	Reduce CO ₂ emissions arising from movement by conducting remote demonstrations, providing remote support, etc.	
	Improve quality and customer satisfaction	Provide support through our marketing and development members and reflect customer requirements in our products	3 GOOD HEALTH 4 QUALITY AND WELL-BEING 4 EDUCATION
	Resolve the issue of the declining working population; improve productivity per person; and improve the QOL	Reduce manual entries by introducing advanced systems for fundamental tasks, automating business processes, and providing remote access via the cloud	AND WELL-BEING
Society	Maintain employee health	Have the Company cover the expenses incurred for gastrocamera and flu vaccinations and invite industrial physicians to provide health-related lectures	5 GENDER EQUALITY
	Give consideration to employment and working conditions		
	Promote diversity	Promote the employment of handicapped persons and increase the number of female hires	10 REDUCED INEQUALITES
	Improve education and training activities	Provide training courses on bookkeeping, training courses for managers and training courses on the seven habits while also adopting an ability improvement support system	₹₽
	Improve compliance	Comply with the Basic Policy in the Compliance Manual	
Governance	Strengthen the information security level	Comply with the Personal Information Protection Policy (Privacy Policy) and acquire SOC1® Type2 and SOC2® Type2 reports	16 PEACE, JUSTICE AND STRONG INSTITUTIONS
covernance	Develop a check system for enterprise management	Establish an Internal Control Committee and perform JSOX (internal audits)	
	Promote BCP	Establish a Disaster Management Department and develop a disaster response manual	39

Non-Financial Summary

		FY ended Mar. 2019	FY ended Mar. 2020	FY ended Mar. 2021
	Number of employees (persons)	794	842	898
	Percentage of female employees (%)	34.3	34.9	35.4
	Number of hires (person)	67	73	77
	Average service years (years)	10.1	10.1	10.1
Society	Turnover ratio (%)	2.3	3.1	2.2
Society	Number of employees who took childcare leave (persons)	53	45	39
	Number of employees who used the childcare shortened hours system (persons)	50	65	65
	Percentage of annual paid vacation taken (%)	60.4	64.2	53.0
	Average monthly overtime per person (hour)	23.0	22.3	19.0
	Total number of directors (persons)	10	10	10
	Number of outside directors (persons)	5	5	5
	Number of meetings of the board of directors held (times)	12	10	*
Governance	Average attendance rate of outside directors at meetings of the board of directors (%)	85	86	93
	Average attendance rate of outside auditors at meetings of the board of directors (%)	100	83	100
	Attendance rate for compliance training courses (e-learning) (%)	100	100	100
	Attendance rate for information security education programs (%)	100	100	100

Evaluations by External Organizations

	Overall satisfaction level	Performanc e/evaluation	Reliability	Operability	Cost	Support	Desire to continue
Level of importance		54.6	60. 2	52.6	50.7	45.3	
Overall average (effective index is a total value)	56. 5	60.5	64. 6	55.8	44. 1	55.9	59.4
OBIC Business Consultants Co., Ltd. (Bugyo V ERP, etc.)	67 .7	66. 7	74. 3	71. 1	57. 3	67 .7	73. 3



Introduction share Source: Nork Research 2016, 2017, 2018,2019 and 2020



 Salary, personnel, attendance and work management of middle-ranking and small and medium-sized enterprises

Nork Research "Actual State of IT Application Usage and Evaluation Report of Mid-Sized and Small and Medium-sized Businesses in the 2020 Version"

"Kanjyo Bugyo" and "Kyuyo Bugyo, Jinji Bugyo and Shugyo Bugyo"



Introduction share

Source: Fuji Chimera Research Institute, Inc.

Number of shipments in ERP for middle-ranking enterprises



New Software Business Market: 2020 Version Number of shipments in ERP for middle-ranking enterprises: 2019 actual results



Source: MIC Research Institute Ltd.

Number of shipments of ERP packages for mediumsized enterprises



Aim to differentiate by providing remote support and increasing resources "Outlook on the Market for Fundamental Task Packaging Software: 2021 Version" Source: MIC Research Institute Ltd.



Introduction share

Source: Fuji Chimera Research Institute, Inc.

Number of shipments of labor management software



New Software Business Market: 2021 Version Share in labor management software: 2020 actual results

Promotion of Health and Productivity Management and Work-Life Balance

Declaration of Health and Productivity Management

OBIC Business Consultants Co., Ltd. believes that the key to promoting the development of an enterprise is ensuring that its employees are physically and mentally healthy and capable of performing at their full potential.

Given this, together with all of our employees and their family members, we are committed to continuing our efforts to discuss and promote measures aimed at enhancing health in line with changing social needs with a view to establishing open and fair working conditions.

Implementation Structure for the Promotion of Health and Productivity Management



Certification as an Outstanding Health and Productivity Management Organization for 2020

In accordance with the Declaration of Health and Productivity Management, OBC has been steadily and consistently implementing measures to support the promotion of employee health, such as holding health-related lectures, paying expenses for optional health checkups, conducting in-house flu vaccinations, and distributing health-related news.

Following an evaluation of these initiatives, OBC was certified as an Outstanding Health and Productivity Management Organization for 2020 by the Ministry of Economy, Trade and Industry and Nippon Kenko Kaigi.

健康経営優良法人

2020

Governance Structure



Shareholders' Meeting

The Company's highest decision-making body. It resolves matters stipulated in the Companies Act and the Articles of Incorporation.

Board of Directors

This body makes business-related decisions to improve the corporate value of the Company and supervises the business execution function as a management supervisory body.

Management Committee

This body discusses and determines basic policies and strategies in relation to management and determines important matters related to management execution.

Board of Statutory Auditors

This body is responsible for the function of auditing and, in line with the Company's management policies and in accordance with the auditors' auditing standards, conducts audits to help the Company to achieve its management goals as well as improve and enhance management controls.

Internal Control Committee Personal Information Protection Committee

To support cross-organizational activities and perform continuous monitoring, this body reports the audit results to the Board of Directors and the Board of Statutory Auditors.

Internal Audit Office

This body conducts accounting audits and operational audits inhouse, makes operational improvement proposals and reports the audit results to the Board of Statutory Auditors.

Accounting Auditors

Based on advice and recommendations from the Accounting Auditor, Statutory Auditors and Internal Auditors ascertain the status of internal controls, etc. and report their findings to the Board of Statutory Auditors.

OBIC BUSINESS CONSULTANTS CO., LTD.

www.obc.co.jp

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